

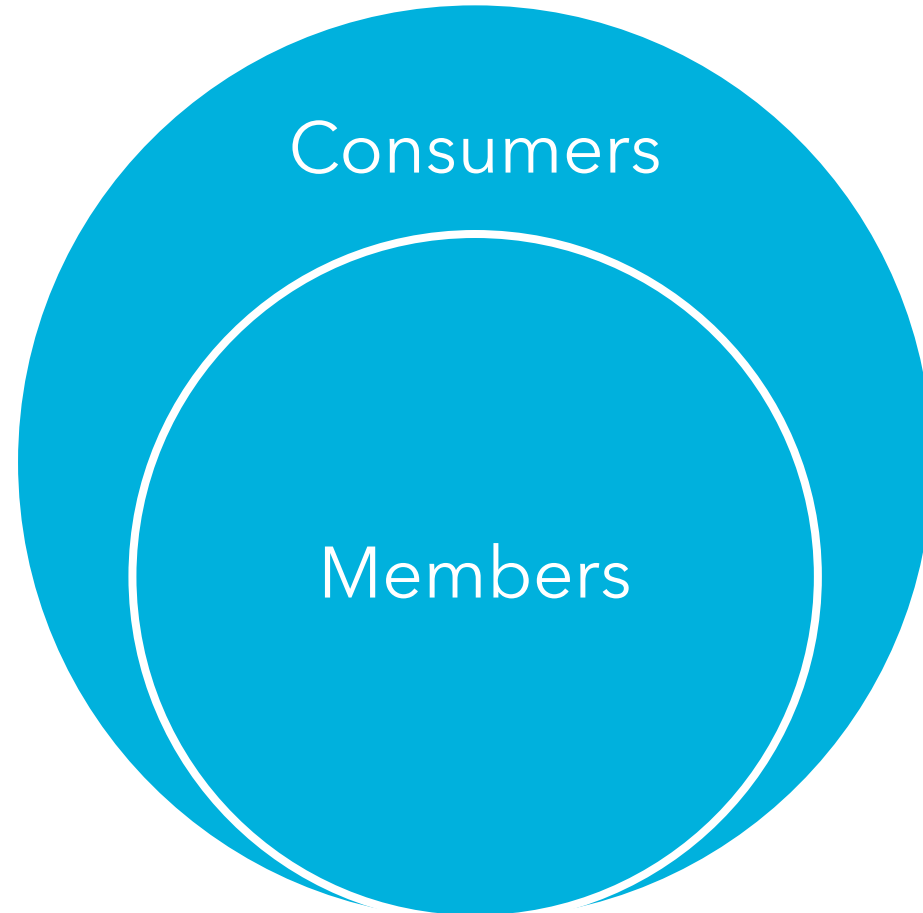
Member economic value in a modern context



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The Co-operative Group



Our co-operative advantage

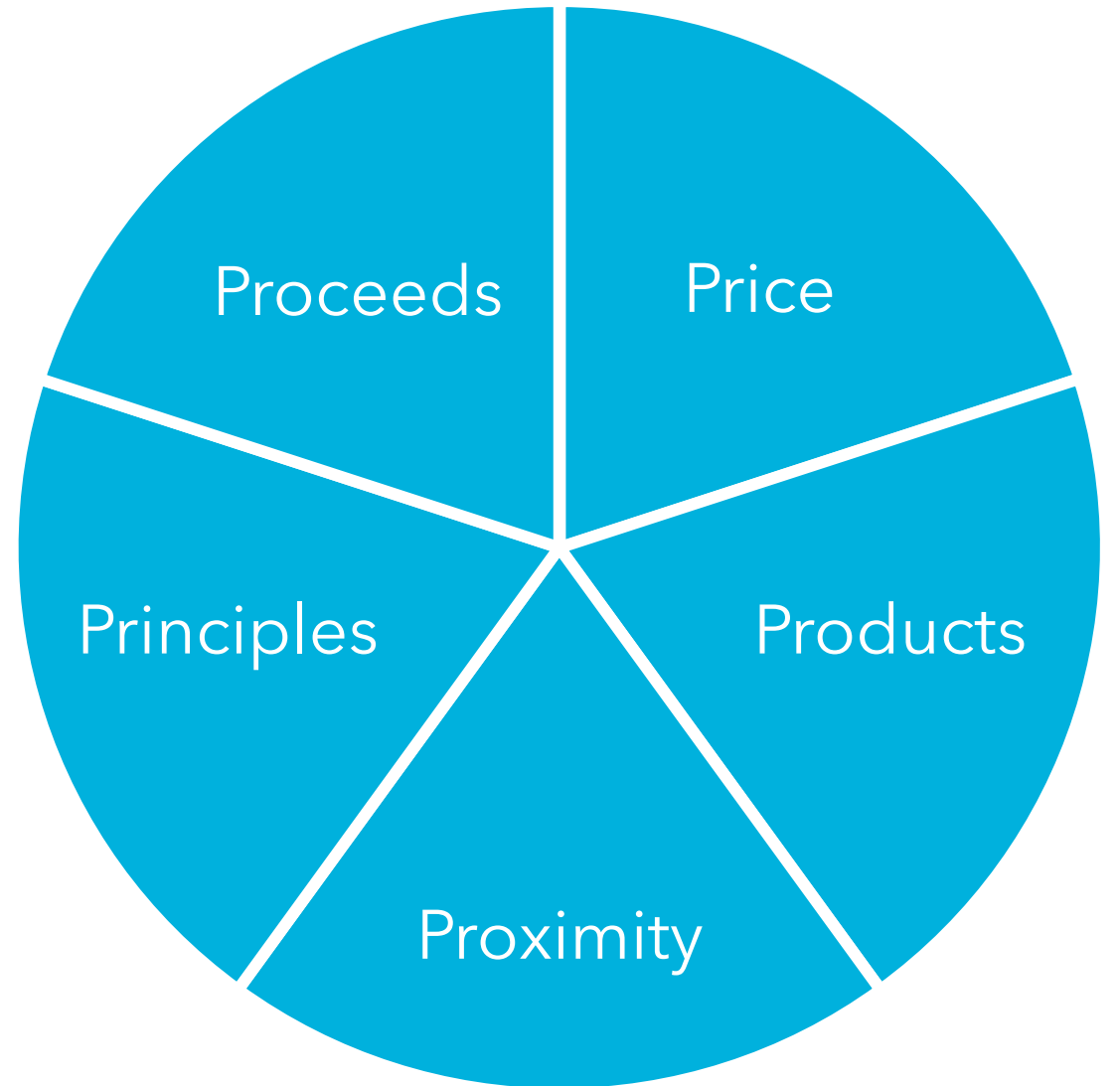


Member economic value is more than distributing surpluses...





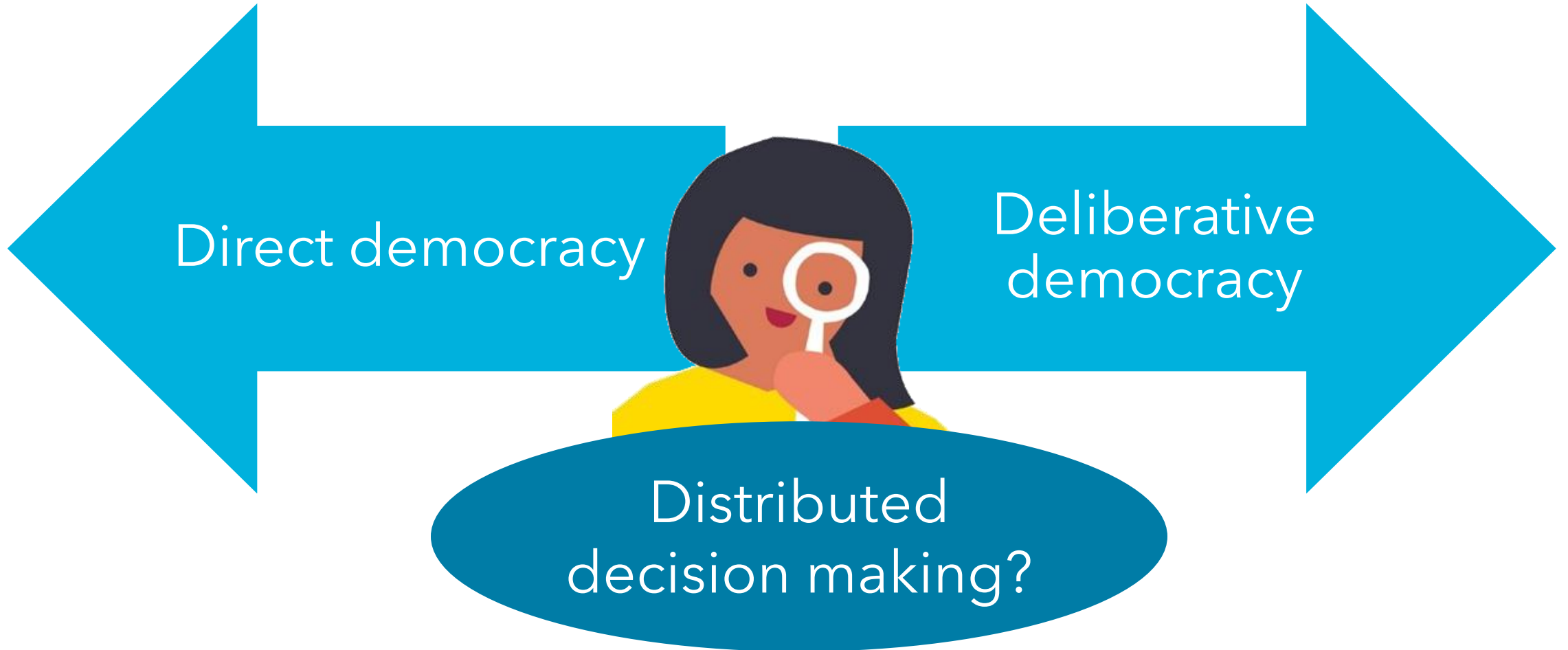
... it's about creating
and sharing
economic value with
members



Different members with different priorities



How do we decide?

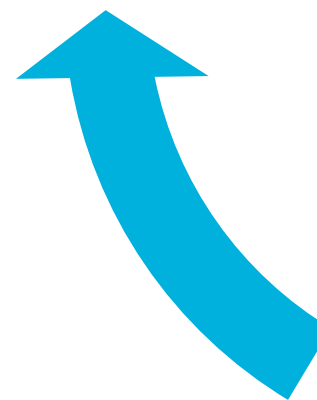




Bringing it together

Influence
and control

Loyalty and
insights



Member
value



Thank you

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